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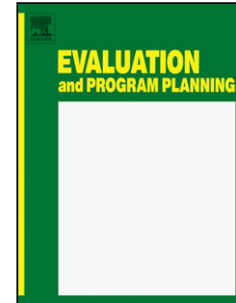
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## **The Influence of Evaluation Recommendations on Instrumental and Conceptual**

### **Uses: A Preliminary Analysis**

#### **Running Head: Evaluation Recommendations**

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#### **Highlights:**

- Evaluation recommendations included in Canadian federal evaluation reports focus on relevance and effectiveness, as per policy requirements.
- They predominantly either propose one option and describe how it should be implemented, or they recommend a more strategic series of options to be considered by the department.
- Their main focus is on program design and management as well as on improving performance measurement strategies.
- No discernible trends were observed in terms of departmental mandate.

#### **Abstract**

Evaluation recommendations are sometimes included in evaluation reports to highlight specific actions to be taken to improve a program or to make other changes to its operational context. This preliminary study sought to examine evaluation recommendations drawn from 25 evaluation reports published by Canadian federal government departments and agencies, in order to examine the evaluation issues covered and the focus of the recommendations. Our results show that in keeping with policy

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