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Board characteristics and bank performance in India

C.P. Abdul Gafoor^a, V. Mariappan^a, S. Thyagarajan^{b,*}

^aDepartment of Banking Technology, School of Management, Pondicherry University,

Pondicherry 605014, India

^bDepartment of International Business, School of Management, Pondicherry University,

Pondicherry 605014, India

*E-mail addresses: gafooragt@gmail.com (CP.Abdul Gafoor), vmarisinn@gmail.com

(V.Mariappan), sthiyags@yahoo.com (S.Thyagarajan)

Tel: +91 9443194969, +919444324623, Office (+91)0413 2654536,

ABSTRACT

Using a sample of 36 scheduled commercial banks in India during the period of 2001-2014,

we explores the impact of board structure characteristics such as board size, Independence

and CEO duality on bank performance. We find significant relationship between board size

and bank performance when the board size is between 6 and 9. We also find positive and

significant relationship between board independence and bank performance. Further, we find

number of board meetings and financial experts are important for bank performance.

However, we find no significant improvement in bank performance when the role of CEO

and Chairman is separated.

Keywords: Board structure, bank performance, Indian banking

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