



## A process of developing a national practice assessment document

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### ABSTRACT

This paper will share how one country within the United Kingdom (UK) collaborated on a national partnership approach in developing a consistent pre-registration undergraduate nursing practice learning assessment document. In 2011 the Scottish Heads of Academic Nursing and Allied Health Professionals (SHANAHP, now Council of Deans Scotland, CoDS) agreed to support the development of a Scottish national approach to practice learning assessment document (the “Scottish Ongoing Achievement Record”). Whilst no direct funding was received to support this work, each HEI agreed that this work would be recognised via the release of staff time to enable completion. Utilising a communities of practice approach to collaborative working, the national group incorporated the collective knowledge and experience of representatives from all Higher Education Institutes (HEIs) in Scotland that provided undergraduate pre-registration nurse education. The work of the group will be described in four phases, Mapping of Influential Drivers; Guiding Principles and Good Practice; Document development; and Implementation. Appraisal of the advantages of this approach in light of international literature will be considered alongside challenges encountered during development and implementation.

### 1. Introduction

This paper will share how one country within the United Kingdom (UK) collaborated on a national approach to develop a consistent pre-registration undergraduate nursing practice learning assessment tool. The choices and challenges associated with this development will also be explored and the lessons learned will be revealed.

A central theme in UK government policy over the last 20 years concerning healthcare delivery is the need for partnership working (Department of Health (DOH) 2000; Scottish Government Health Department (SGHD) 2014, 2017). This originates from the recognition that professionals and services do not operate independently of each other. The requirement for partnership working is further evident in the number of government reports recommending this within the context of professional education for healthcare practitioners (SGHD, 2010, 2014, 2017). Furthermore, partnership working has been embraced by the UK's nursing and midwifery's regulatory body (Nursing & Midwifery Council (NMC), 2008a, 2008b, 2010).

Partnership and collaborations in Scotland are considered so integral to undergraduate nurse preparation, that they have become enshrined in almost all our policy documents (Lauder et al., 2008),

(SGHD, 2010, 2014, 2017).

However following the publication of the NMC 2010 standards each higher education institution (HEI)/university in the UK and Scotland developed their own practice assessment document in order to meet the practice component for the standards. This meant that practice learning areas which support students from more than one HEI had different practice learning assessment tools to complete for each student, ultimately however to meet the same NMC standards and European Union requirements. This led to critique, particularly from nursing mentors surrounding the varied recording methods for practice learning assessment (Holland et al., 2010).

A national study conducted within Scotland between 2006 and 2008 entitled Nursing and Midwifery in Scotland: Being Fit for Practice (Lauder et al., 2008) demonstrated many strengths and successes in the partnership arrangements in preparing our future nurses. However an area of major concern raised by both clinical practitioners, students and to a lesser extent HEI's was around the desire to streamline and simplify the practice assessment documents. This large scale study demonstrated that some mentors support students from up to 3 different HEI's, each with different practice learning documents, university requirements, and document layouts which posed them a real challenge and burden. A

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key request from mentors was to streamline, standardise and make the documents more mentor friendly (Lauder et al., 2008).

To date worldwide there have been publications regarding the development of practice learning assessment tools (Ulfvarson and Oxelmark, 2012) and even city's or geographical areas developing a common practice learning assessment tool (Pan London: Baillie et al., 2016; Pan Manchester) with only one other country wide approach (Wales, Cassidy, 2012). The work of the Scottish working group incorporated all 12 HEIs that provide pre-registration nurse education in Scotland, and as such is the largest collaboration that we are aware of.

Our approach to working collaboratively was based on the premise of a Community of Practice (COP). COP has been widely defined as 'a model of situational learning, based on collaboration amongst peers, where individuals work to a common purpose, defined by knowledge rather than task' (Wenger, 1998). Social interaction and collaboration are essential components of situated learning. The process of working together collaboratively and sharing knowledge can promote an enriched experience through the maintenance and exchange of knowledge with regard to the domain by dialogue. Chambers et al. (2008) also emphasise the importance of identifying a shared vision with in the collaboration in order to jointly determine what needs to be accomplished and helps reduce future conflicts.

There are a number of advantages to taking a National approach. Lai (2011) informs us that true collaboration involves all the participants working together on the same issue, rather than in parallel. In addition it provides opportunity to share best practice, and the reduction of the potential for confusion amongst educators, students and mentors from different areas. The practice assessment document, the group believed, would be transferable between HEI if a student decided to swap provider. This makes mapping to Recognised Prior Learning (RPL) simpler for HEI's and makes the RPL process easier to navigate. Moreover this approach is in line with NHS Education for Scotland (NES) (2011) guidance on practice assessment documentation which provides a common, but flexible and adaptable vision for a Scottish approach to assessment. Finally this also relates to the Review of Education provision in Scotland and the Chief Nurse's (SGHD, 2014) stated commitment to produce a 'world class' education system.

### 1.1. Aim

All HEIs within Scotland worked collaboratively together with the following aim:

- To develop and implement a national practice assessment document and associated supporting materials which map NMC pre-registration nursing education requirements, progression criteria and guidance.

### 1.2. The process

Following approval from Council of Deans for Health Scotland, (CoDHS), the initial meeting of the national group was in December 2011. Membership was formulated through representation from each HEI in Scotland that provided pre registration nurse education. Twenty eight nurse educators and three Practice Education Facilitators made up the group and met approximately six weekly to progress this work over a three and a half year period. Representatives were all involved in practice learning and assessment of practice learning. The work of the group can be described in four phases (Table 1):

#### 1.3. Phases in the process

##### 1.3.1. Mapping of influential drivers

Phase 1 consisted of the group reviewing the professional context and drivers that shape pre registration nursing practice assessment in relation to progression and articulation. Although all members of the

group had an extensive working knowledge of the NMC (2010) Standards for pre registration nurse education, Supporting Learning and Assessment in Practice Standards (2008) and National Health Service Education for Scotland (NES) (2011) Developing a National Approach to Practice Assessment Documentation for the Pre-Registration Nursing Programmes in Scotland, these were all reviewed by the group in light of the task at hand. Scottish Government Health Department drivers were reviewed and the group sought intelligence from other national working groups such as the Scottish Collaboration for Enhancement of Pre-Registration Nursing (SCEPRN) and the National Strategic group for Practice Learning (NSGPL) to inform the development of the Scottish document. Each individual HEI's regulations regarding assessment and progression were also shared and reviewed by the group.

The review of the professional context and drivers and other examples of shared assessment documentation resulted in the group setting criteria for components of the assessment model that the existing HEI practice could be mapped against. This thorough review enabled not only identification of 'good practice' (as determined by the group) but also areas of practice that would be strengthened by further enhancement.

##### 1.3.2. Guiding principles and good practice

All HEIs shared their current practice learning assessment documents. The group used a cloud-based file sharing facility to ensure access for all of the group and to manage the 'large' documents. This facility also enabled a robust means of version control during the later phases of the work.

Emerging themes included, congruence, areas of differing practice, good practice and current approaches to practice learning documentation across Scotland were shared and debated by the group with monthly face to face meetings. Findings were mapped against the assessment model that had been developed during phase one and agreement was reached within the group of what the criteria for the assessment model template would be. This enabled all aspects of good practice from individual HEIs to be identified and incorporated into the final assessment model.

##### 1.3.3. Document development

Development of the Scottish documentation was a positive, solution and output focused process with open discussion and debate. Despite the potential challenge of debating twelve different approved practice assessment documentation, the discussions were collegiate and supportive thus enabling progression of the work.

This highlights as Roschelle & Teasley (as cited in Dillenbourg et al., 1996, p. 2) that through our coordinated efforts and engagement we could solve a problem mutually.

The group reviewed and synthesised the range of practice assessment processes within each individual institution, considering key themes and anomalies. The group found areas that could be shared/duplicated and some aspects that geographical or health board specific. This key finding resulted in the structure of the Scottish document having sections that were applicable to all HEIs and sections that were University specific (for example to explain the pre registration nursing programme structure within the specific HEI and the HEI/practice partner specific forms and information, for example raising a cause for concern guidance and documentation).

Following construction of the draft Scottish document, feedback was sought from students, mentors, practice partners, programme leaders, service users/carers, disability contacts within HEIs and practice leads. A feedback template was developed to ensure consistency across all parties who were invited to participate.

The Scottish template document was presented to and endorsed by CoDHS in November 2014 for implementation into all pre-registration nursing programmes across Scotland from September 2015 with the ultimate agreed aim of all Scottish HEIs using the document by the end of 2016.

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