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Developing lean and responsive supply chains: A robust model for alternative risk mitigation strategies in supply chain designs

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#### ACCEPTED MANUSCRIPT

# Developing lean and responsive supply chains: A robust model for alternative risk mitigation strategies in supply chain designs

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#### **ABSTRACT**

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This paper investigates how organization should design their supply chains (SCs) and use risk mitigation strategies to meet different performance objectives. To do this, we develop two mixed integer nonlinear (MINL) lean and responsive models for a four-tier SC to understand these four strategies: i) holding back-up emergency stocks at the DCs, ii) holding back-up emergency stock for transshipment to all DCs at a strategic DC (for risk pooling in the SC), iii) reserving excess capacity in the facilities, and iv) using other facilities in the SC's network to back-up the primary facilities. A new method for designing the network is developed which works based on the definition of path to cover all possible disturbances. To solve the two proposed MINL models, a linear regression approximation is suggested to linearize the models; this technique works

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