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Improvement A Quality Oriented Model for Customer Relationship Management: A Case Study for Shipment Industry in Turkey

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Abstract

Population move from the farm communities to large urban areas, as a result the consumer became mobile, and supermarkets and department stores are established to achieve economies of scale through mass marketing, the relationship between the customer and the merchant becomes nameless and faceless. Customer Relationship Management (CRM) becomes an important business approach. CRM focuses on understanding the needs and desires of the consumer and is achieved by placing these needs at the heart of the business by integrating them with the organization's strategy.

Shipment sector is a growing industry in Turkey and it is open to improvements. The most suitable approach for overcoming this situation is CRM. It is possible to find this topic in this study, at the parts detailed literature survey about CRM, a general CRM implementation model for cargo, shipment companies. This study points out serious problems and lack of quality in the shipment industry.

Keywords: Customer Relationship Management, Quality, Shipment, A Case Study.

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1. Introduction

The proprietor and the small staff recognized the customer by name and knew the customer's preferences and wants. The customer remained loyal to the store and made repeated purchases. This innocent customer relationship disappeared as the nation grew, the population moved from the farm communities to large urban areas, the consumer became mobile, and supermarkets and department stores were established to achieve economies of scale through mass marketing

Its objective is to return to the world of personal marketing. The concept itself is relatively simple. Rather than market to a mass of people or firms, market to each customer individually. In this one-to-one approach, information about a customer (e.g., previous purchases, needs, and wants) is used to frame offers that are more likely to be accepted. This

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approach is made possible by advances in information technology. CRM is an abbreviation for Customer Relationship Management, not Customer Relationship Marketing. Management is a broader concept than marketing because itcovers marketing management, manufacturing management, human resource management, service management, sales management, and research and development management.

2. Literature Review

2.1. The Significant Points about Some Problems at Cargo Sector

At this time the thing that must be done was to decide the important points that were summarized.

- Cargo sector is different from other similar sectors like transporting, logistics, courier, and from home to home freight
- -The definition of cargo is carrying of 0-100 kg packages throughout different addresses at the required time. Enterprise-Finance is very important in cargo sector
 - •There are some problems at cargo sector:
 - o General problems:
- Cargo is not seen as an occupation, Inadequacy of qualified personnel, Unfair competition by price conflict, Unit cost cannot be calculated, Lack of scientific ability on efficiently using of high profit.
 - o Institutional problems:
- Corporate culture problems, the details of operations, appearance of work environment at transfer centers and service points, also to make conversation with personnel.

The team wanted to perform a SWOT analysis to summarize and analyze the situation of the company. Here are the Strengths, Weaknesses, Opportunities, and Threats:

<u>Strengths</u>	Opportunities Op
Brand Power	Cargo sector/market is open for growing
Short/Fast Shipment	Qualified/Educated personnel is graduating
Hand Terminal	Competitors have not gone too far at CRM applications
Few Service Point	Sector is being defined in legal regulations
On-line Delivery Tracking	
Vehicles belong to company	
No agencies	
Motivation (defending same idea on operational level)	
Financiallevel	
Weaknesses	Threats
No spread service point network on the country wide although there is demand from customer	
Corporate Culture has not shaped yet	International companies are waiting for economical stability to invest in Turkey
Service point design	Unfair Competition
Personnel appearances and behaviors	File transfers on Internet are going to increase by e-sign
Training	The firms want to work with one cargo company
To see themselves in a much better position in the market than they are	
No solid CRM applications	
Lack of all kinds of advertising including new points and services	
Bad and careless design of points	
No motorized or courier personnel to speed up the service	
Half-developed Data Processing System, IT Department	
No quality systems (TQM, ISO) and started applications	
Insufficient design of carrying inside the trucks	
No Performance Measurement	
No Differentiation Strategies	
No Packaging Systems	
They do not take the responsibility of packaging	
The corporate customers are related to the local personnel's relations	
Low resistance to hard competition	
Far from the International Standards	
No SMS cargo tracking	

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