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# Emergency department triage performance timing. A regional multicenter descriptive study in Italy

Stefano Bambi RN, MSN, PhD (ICU Staff Nurse)<sup>a,\*</sup>, Marco Ruggeri RN (ED Staff Nurse)<sup>b</sup>, Sandra Sansolino RN (ICU Staff Nurse)<sup>c</sup>, Massimo Gabellieri RN, MSN (ED Nurse Coordinator)<sup>d</sup>, Sabrina Tellini RN, MSN (ED Nurse Coordinator)<sup>e</sup>, Monica Giusti RN, MSN (ED Staff Nurse)<sup>f</sup>, Elisa Ciulli RN, MSN (ED Staff Nurse)<sup>f</sup>, Federica Franchi RN, MSN (ED Nurse Coordinator)<sup>g</sup>, Laura Petrocchi RN (ED Staff Nurse)<sup>h</sup>, Mauro Olivi RN (ED Staff Nurse)<sup>i</sup>, Raffaele Carlo Gravili MD (ED Physician)<sup>j</sup>, Paola Biancalana RN, MSN (ED Staff Nurse)<sup>j</sup>, Andrea Millanti RN, MSN (ED Staff Nurse)<sup>k</sup>, Luca Martini RN, MSN (ED Staff Nurse)<sup>1</sup>, Paola Sgrevi RN (ED Staff Nurse)<sup>m</sup>

<sup>a</sup> Emergency and Trauma Intensive Care Unit, Azienda Ospedaliero Universitaria Careggi, Largo Brambilla 3, 50134 Florence, Italy

<sup>c</sup> Intensive Care Unit, Azienda Ospedaliera di Perugia, Piazzale Menghini, 1 – 06156 Sant'Andrea delle Fratte, Perugia, Italy

<sup>d</sup> Emergency Department, Ospedale Santa Maria Nuova, ASF, piazza Santa Maria Nuova n.1 50122, Florence, Italy

<sup>e</sup> Emergency Department, Stabilimento Ospedaliero Nottola – AUSL 7 di Siena, piazzale Rosselli, 26 – 53100, Siena, Italy

<sup>f</sup> Emergency Department, Ospedale Santa Maria Annunziata, ASF, Ponte a Niccheri, 58, Via dell'Antella, 50012 – Bagno a Ripoli, Florence, Italy

<sup>g</sup> Emergency Department, Ospedale Unico della Versilia, USL 12 Viareggio, via Aurelia sud 312 55041 – Lido di Camaiore, Lucca, Italy

<sup>h</sup> Emergency Department, Ospedale della Misericordia, ASL 9 Via Cimabue 152, 58100 Grosseto, Italy

<sup>i</sup> Emergency Department, Azienda Universitaria Ospedaliera Senese Le Scotte, viale Bracci 14, 53100 Siena, Italy

<sup>j</sup> Emergency Department, Presidio Ospedaliero S. Luca, AUSL 2 Lucca, Via Guglielmo Lippi Francesconi, 55100 Lucca, Italy

<sup>k</sup> Emergency Department, Ospedale San Jacopo, AUSL 3 di Pistoia, via Ciliegiole 97, 51100 Pistoia, Italy

<sup>1</sup> Emergency Department, Alta Valdelsa, AUSL 7 Poggibonsi, Siena, 53036 Siena, Italy

<sup>m</sup> Emergency Department, Ospedale Nuovo del Mugello, ASF, Viale Resistenza, 60 – 50032 Borgo San Lorenzo, Florence, Italy

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### ABSTRACT

*Objectives:* We explored the time employed by nurses to perform the ED triage process in the clinical setting. Moreover, we assessed the influences on triage timing performance exerted by variables related to nurses, local EDs' features, and by interruptions.

*Methods:* This is a multicenter prospective descriptive-explorative study performed in 11 EDs of the Tuscany region (Italy), using a 5 tier triage system. The sample was made up of 1/3 of nurses working in each ED. Sampling was performed by a stratified proportional randomization (length of service classes: <5 years; 5–10 years; >10 years). Triage nurses were observed during their triage work-shift.

*Results:* In 2014, 120 nurses were observed, during 1114 triage processes. The timings of triage phases were: waiting time to triage, median 2.55 min (IQR 1.28–5.03 min; range 0.1–56.25 min); triage duration, median 2.58 min (IQR 1.36–4.35 min; range 0.07–50 min). 400 interruptions were recorded (35.9%). In 9.9% there were 2 interruptions at least. There were significant differences in the medians of triage duration among the years of nurses' triage experience (P < 0.001). The presence of interruption was significantly associated with the increasing of the time intervals in all the triage phases (P < 0.0001). Finally, we recorded significant differences in all the triage time phases between the EDs.

*Conclusion:* We found that the nurses triage time performances are similar to other triage systems in the world.

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#### 1. Introduction

\* Corresponding author. Emergency and Trauma Intensive Care Unit, DAI-DEA, University of Florence, Azienda Ospedaliero Universitaria Careggi, Largo Brambilla 3, 50134, Florence, Italy. Tel.: +393392104670; fax: +390557947821.

E-mail address: stebam@hotmail.it; stefano.bambi@unifi.it (S. Bambi).

http://dx.doi.org/10.1016/j.ienj.2015.10.005 1755-599X/© 2015 Elsevier Ltd. All rights reserved. Emergency Department (ED) triage is a powerful tool for clinical risk management (Aacharya et al., 2011). In fact, it allows a fast identification and prioritization of people's health problems, through a systematic approach and standardized criteria. Using triage assessments ED nurses

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<sup>&</sup>lt;sup>b</sup> Emergency Department, Azienda Ospedaliero Universitaria Careggi, Largo Brambilla 3, 50134 Florence, Italy

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can assign the access priority for doctor's examination to patients with higher acuity and immediate risk of vital functions' deterioration.

The triage process is composed of some distinct phases: patient's arrival in ED; identification and registration; triage assessment with priority level assignation; management of waiting time to assessment by a doctor and re-evaluation.

The triage process and management can be seriously influenced by structural, logistical, organizational and clinical variables, e.g. triage area design and environment (Broadbent et al., 2014), nonurban location/suburban location of hospital (Afilalo et al., 2004), level of hospital (Chen et al., 2010), or pediatric patients (Seiger et al., 2011). Moreover, the performance of triage can depend on nurses education, expertise (Chen et al., 2010), triage experience (Göransson et al., 2006), and factual knowledge (Considine et al., 2007). Lastly triage can be affected by challenging communication problems between nurses and patients, lack of privacy, noise (Broadbent et al., 2014), and interruptions (Johnson et al., 2014).

Since the EDs are affected by overcrowding and simultaneous arrivals of a large number of patients (Chan et al., 2015), triage must be an accurate but fast process (Azeredo et al., 2015). It's acknowledged that the study of time intervals is an effective method to assess the triage performance quality and the areas of patient care delay (Kyriacou et al., 1999).

Currently, there are some important networks involved in the production of standardized definitions of EDs' workflows, highlighting adequate safety timing thresholds for triage process (e.g. arrival time to triage time  $\leq 5 \text{ min}$ ) (Studer Group, 2012; Welch et al., 2011).

Frequent interruptions during triage decisional processes are reported in literature. Johnson et al. (2014) found a mean of 7 interruptions per hour. Sudden arrivals of patients and multiple requests are common situations causing a temporary triage work interruption (Chung, 2005). Some nurses state that interruptions exert an influence on their decision-making process and on the loss of important information (Chung, 2005).

Currently, in Italy the triage method employed in the EDs is essentially similar to the Manchester Triage System (Azeredo et al., 2015). Since there are no published studies about the timing of triage phases and performances in Italy, we evaluated the time employed by nurses to perform the ED triage process in the clinical settings. These results constitute the basis to produce a set of triage timing standards to be implemented in Tuscan EDs because of the shortage of international and national references. Moreover, we searched for the influences on triage timing performance exerted by variables related to nurses and local EDs' features, and by the workflow interruptions (Clifford-Brown et al., 2010).

### 2. Methods

We designed a multicenter prospective descriptive-explorative study performed in 11 out of 37 EDs of Tuscany, a central Italian region with 3.751 millions of citizens. Currently in Tuscany there are 3 "Hub" center University Hospitals and 34 "Spoke" Hospitals making up the territorial emergency healthcare network. All the EDs of Tuscan Regional Healthcare System adopt a 5 tier triage scale, according to regional laws (Tuscany Region, 2010) (Table 1).

All emergency department nurses adequately trained to perform triage by the Tuscany Triage Group were eligible for inclusion in our study.

The sample was made up of one third of the 361 nurses working in the EDs participating to this study, because of a lack in resources (time and observers) and funding. Sampling was performed by a stratified proportional randomization of nurses on the basis of 3 length of service classes (<5 years; 5–10 years; >10 years).

#### able 1

Triage level assignations of patients during the study period.

Triage level	Time to physician assessment	Assignations, no. (%)	$\chi^2$ test
1/Red – Emergency 2/Yellow – Urgent 3/Green – Slightly Urgent 4/Blue – Not Urgent 5/White – Ambulatory Complaints Missing data Total	Immediate Fast <60 min <180 min <240 min	13 (1.2) 292 (26.2) 520 (46.7) 248 (22.3) 35 (3.1) 6 (0.5) 1114 (100)	<i>P</i> < 0.0001

Taking in account  $\alpha$  error of 0.05 and  $\beta$  error of 0.20, we calculated a sample size of at least 470 triage cases to detect differences of at least 30 seconds in triage process performances.

The study was performed during the first 5 months of 2014. Every nurse included in the study was observed during the triage workshift, only once, from 10.00 AM to 12.00 AM, from Monday until Friday. The choice to limit the observation periods to these intervals of hours and days of week was made in attempt to maximize the number of triage data collection, with the lack of available resources to perform this research.

The observers were nurses who are members of the Tuscany Triage Group, working in the same EDs of the studied nurses. Tuscany Triage Group provides triage education for all the regional EDs. Its members share the same triage methodology and are competent in the ED patients' workflow. The observers were specifically trained in using a specific datasheet and a stopwatch to record some demographic variables, the timing of triage phases, and the number of interruptions (Table 2). During the study period, the observer recorded only one triage process at a time, from the patient's arrival in ED until the end of triage level assignation by the triage nurse. All EDs studied follow the same triage time-frame sequence: patient's arrival, registration, beginning of triage decision-making, triage level assignation.

Data were collected using a Microsoft Excel 2010® datasheet (Microsoft, 1 Microsoft Way, Redmond, WA 98052, USA). Statistical analysis was performed using Statistical Package for the Social

Table 2	
Study variables	recorded.

Nurses demographic variable Gender
Age
ED length of service
Triage experience (in years)
Last year of training/education in triage
ID number of ED triage/patient sheet
Adult/pediatric patient (cut off 14 years old)
Optical bar code readers for Identification Data on Italian National Healthcare Service cards
Use of computerized regional triage algorithm
Triage time-frame variables (directly observed, and calculated)
t1 (arr.–reg.) – from patient's arrival in ED to registration
t2 (regin triage) – from patient's registration to beginning of triage
decision making
t3 (in triage-out triage) – from beginning of triage decision making to triage
level assignation
t4 (reg. –out triage) – from patient's registration to triage level assignation t5 (arr. –out triage) – from patient's arrival in ED to triage level assignation
t6 (arr. –in triage) – from patient's arrival in ED to beginning of triage
decision making
Triage level
Number of interruptions
Definition of interruption: "every kind of event diverting the nurse from
the performance of triage." Interruptions were arbitrarily recorded only if
longer than 40 seconds

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