## Accepted Manuscript

Title: Privatization, outsourcing and public service objectives: an explorative analysis of two network industries

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PII: S2213-624X(17)30022-6

DOI: http://dx.doi.org/doi:10.1016/j.cstp.2017.07.007

Reference: CSTP 182

To appear in:

Received date: 27-1-2017 Revised date: 17-7-2017 Accepted date: 19-7-2017

Please cite this article as: Lieberherr, Eva, Leiren, Merethe Dotterud, Privatization, outsourcing and public service objectives: an explorative analysis of two network industries.Case **Studies** on Transport Policy http://dx.doi.org/10.1016/j.cstp.2017.07.007

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### ACCEPTED MANUSCRIPT

# Privatization, outsourcing and public service objectives: an explorative analysis of two network industries

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## Highlights

- The detachment of an operator from political decision-making affects public service objectives.
- Less democratic accountability can lead to economic goals being prioritized at the cost of *certain* social and environmental objectives
- Key sector differences are considered for translating transport and water service objectives to indicators

#### **Abstract**

A key driver of reforms such as privatizing and outsourcing services of general interest is the intended increased performance, particularly in terms of economic efficiency. However, such effects remain disputed. In this article we explore how different models of privatization and outsourcing relate to public service objectives in terms of both economic and social aspects. The governance models are differentiated based on how removed the service provider is from

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