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Author: Rolf van Dick Valeria Ciampa Shuang Liang

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Shared Identity in Organizational Stress and Change

Rolf van Dick¹, Valeria Ciampa², and Shuang Liang³

Affiliations

¹Department of Psychology, Goethe University Frankfurt and Work Research Institute (AFI),

Oslo, Norway

²Department of Psychology and Cognitive Science, University of Trento

³Department of Psychology, University of Zurich, Switzerland and School of Management

and Engineering, University of Applied Sciences and Arts Western Switzerland

Corresponding author: Rolf van Dick (van.dick@psych.uni-frankfurt.de)

Abstract

The social identity approach has been found very useful for the understanding of a range of

phenomena within and across organizations. It has been applied in particular to analyze

employees' stress and well-being at work and their reactions to organizational change. In this

paper, we argue that there is a mismatch between the theoretical notion of shared identities in

teams and organizations and empirical research, which largely focuses on the individual

employee's identification with his or her social categories at work. We briefly review the

literature in the two areas of stress and change and conclude with an agenda for future

research.

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