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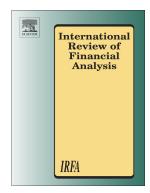
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Founders and board structure: Evidence from UK IPO firms

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Abstract

This study investigates whether a company's founders affect the combination of

executive, grey and independent directors on its board at the time of initial public offering

(IPO) in the UK. Particularly, we analyse how venture capitalists are associated with

board structure in founder-managed and non-founder-managed firms. We find that UK

IPO firms managed by founders tend to have more executive directors. Further, they are

more likely to stack non-executive directors with more independent directors relative to

grey directors. Venture capital ownership is not significantly associated with board

structure at the IPO stage. However, further evidence suggests that venture capital

ownership is negatively related to the percentage of executive directors and positively

related to the percentage of grey directors in the founder-managed firms.

Keywords: Corporate governance; Founders; Board structure; Venture capitalists;

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