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Author: Debadyuti Das, Christopher Ngacho

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Critical success factors influencing the performance of development projects: An empirical study of Constituency Development Fund projects in Kenya

Debadyuti Das*¹, Christopher Ngacho²

¹Faculty of Management Studies, University of Delhi, Delhi - 110 007

²Faculty of Commerce, Kisii University, Kenya

*Corresponding author:

Email address: ddas@fms.edu, das_debadyuti@rediffmail.com

Tel. No. : +91 11 27666382-88

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Abstract

The present work attempts to identify critical success factors (CSFs) influencing performance of development projects based on their key performance indicators (KPIs). It has considered the case of Constituency Development Fund (CDF) projects constructed between 2003 and 2011 in Kenya and secured the perceptions of 175 respondents comprising clients, consultants and contractors involved in the implementation of CDF projects on 30 success variables. Findings reveal that individual items constituting these six factors represent six CSFs namely *project-related*, *client-related*, *consultant-related*, *contractor-related*, *supply chain-related*, and *external environment-related factor*. The findings are also relevant to development projects undertaken in other developing countries.

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