



# The influence of job rotation and task order on muscle responses in females

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## ABSTRACT

Job rotation aims to reduce muscle fatigue by switching between functionally different tasks to theoretically lessen the risk of site-specific fatigue and work-related musculoskeletal disorders (WMSDs). The effectiveness of job rotation in mitigating the onset of muscle fatigue is partially known, but there is limited ergonomic data on female populations despite comparatively lower upper body strength and increased risk of WMSDs. Rotating between two functionally different tasks, continuing a single task, and varying task order were assessed in the present study for influence on muscle fatigue indicators in a female population. Participants performed a randomized set of four task combinations involving two unilateral, repetitive shoulder tasks (forward flexion and internal rotation). During these combinations, maximal voluntary force, mean power frequency, average EMG (aEMG) and ratings of perceived exertion (RPE) were recorded. Differences between task combinations and time were tested using a two-way repeated measures ANOVA. Indications of fatigue were limited in the results. Forward flexion ( $p = 0.004$ ) and internal rotation ( $p = 0.002$ ) maximum voluntary force declined in all task combinations while RPE increased ( $p < 0.0001$ ); non-rotating task combinations had the greatest declines in force and increases in RPE. Results from EMG amplitude were less clear, and were muscle and task specific. While non-rotating task combinations had the greatest decrements in aEMG submaximal force, rotating task combinations often had similar decrements, creating limited statistical differences. Changes in aEMG were too small to distinguish an order effect. The EMG results suggest muscular demand overlap between the two tasks, despite being functionally different. The effectiveness of job rotation is partially dependent on selecting tasks that engage distinct muscle groups.

## 1. Introduction

A primary goal of industrial workplace and task design is minimization of the potential development of work-related musculoskeletal disorders (WMSDs). WMSDs are often chronic disorders that prevent previously healthy adults from engaging in occupational and social pursuits (Luger et al., 2014). Fatigue is a recognized risk factor for WMSD development (Allison and Henry, 2002; Dugan and Frontera, 2000; Gorelick et al., 2003; Weist et al., 2004). Shoulder WMSDs are common (van der Heijden, 1999), and are often attributed to awkward body postures, repetitive work and high force exertions (van Rijn et al., 2010). Recent trends toward more sedentary, automated, and stereotyped work tasks have resulted in higher workloads, less exposure variation, fewer breaks, and prolonged, low-level exertions (de Looze et al., 2009; Mossa et al., 2016; Sato and Coury, 2009; Straker and Mathiassen, 2009; Yung et al., 2012). This may result in continuous static low-level localized overexertion, which may progress to fatigue and WMSDs (Yung et al., 2012).

Task rotation is a commonly used low-cost ergonomic measure

intended to mitigate muscle fatigue (Leider et al., 2015; Mathiassen, 2006; Rodrigues and Barrero, 2017). Jobs that involve one, monotonous, repetitive task are associated with increased risk for many upper extremity musculoskeletal disorders (Buckle and Devereux, 1999; Sluiter et al., 2001). Example jobs include computerized office work, and short-cycle industrial assembly work (Mathiassen, 2006). Diversifying these jobs through temporal or activity variation of job tasks is posited to prevent WMSD development (Balogh et al., 2016; Davis and Jorgensen, 2005; Luger et al., 2014). In particular, increasing the variety of tasks performed may mitigate this risk. The relevance of job rotation as an ergonomic intervention is important as many industries are moving greater percentages of their employees to low level, monotonous exposure tasks (de Looze et al., 2009; Docherty et al., 2002; Neumann et al., 2002; Straker and Mathiassen, 2009).

Despite its popularity as an administrative control, evidence for the effectiveness of job rotation is inconclusive (Leider et al., 2015; Luger et al., 2014). Employees often find the change in job environment through rotation beneficial (Balogh et al., 2016; Guimaraes et al., 2012; Hinnen et al., 1992; Kuijer et al., 1999). Rotating workloads between

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