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Unifying the trans-disciplinary arsenal of project management tools in a single

logical framework: further suggestion for IUCN Project cycle development

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ABSTRACT

Project Management, as the trans-disciplinary arena with the aim to solve problems through operational

strategies and actions, represents a wide technical dominion in which a large number of concepts, tools

and approaches (CTAs), have been developed to make effective projects. In this review, I selected a

large number of old and recent CTAs scarcely used in operational conservation practices, and included

them in the classic Hocking' IUCN project management cycle. This arrangement has been synthesized

in a star-shaped conceptual framework where each CTA has been placed and might be

opportunistically utilized, when necessary, in an environmental-based project. For every CTA, I

reported the definition with the related basic references, a rationale and some hypothetical and/or real

examples in nature conservation, depending on availability of specific literature. I foster a trans-

disciplinary use of these operational CTAs to improve the effectiveness of projects and to provide

further opportunities for the new generation of professionals.

Keywords: Management projects • Problem solving • Decision-making • IUCN project cycle • Star-

shaped framework.

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